

2020 Game Plan Change

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CHALLENGES BRING OPPORTUNITY

- Existing businesses are the economy's bread and butter
- Think BIG and Think DIFFERENTLY
 - Enhance or build relationships with your businesses
 - Identify needs and opportunities at local level
 - Help drive state policy
 - Businesses visited since September 2019; have a conversation again
- Business needs are different today

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Challenges Bring Opportunity

- Supports the sustainability of our communities
 Primary sector
 Main Street
 Tourism
 Education
 Global supply chain
- Provides inputs for strategic plans and programming
- Collaboration of multiple resources across sectors and partners



Adapted Program

- Connecting and meeting with local business and industry leaders is more important than ever
- Collaboration between BEST of Iowa, Blane Canada, and University of Northern Iowa (UNI) to retool the survey
- Beta tested by local partners
 - Feedback was valuable changes have been made

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Interview Process

- Encourage meetings via zoom, conference call, or in person
- Online version and fillable document
- Complete calls July September 30
- Data pull October 1
- Annual report

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Interview Process

- Updated target list with company record ID number
 When entering, unique ID will help merge with Synchronist system
- · Schedule calls or visits
- · Online data entry
- UNI or utilities will have to pull data upon completion of your visits
 Biweekly data pulls if needed for economic development partner
 Send request to matthew.kodis@iowaeda.com



Modified Survey

- Ownership
 - Ownership, management changes
 - Does your company have a succession plan in place?
- Operations
 - Life cycle, new products or services, primary market, exports, NAICS
 - What is the current status of your company's operations as a result of COVID?
 - Timeline before customer demand returns to last year's level
 - Plans to expand, mergers or acquisitions
 - Is your company experiencing any financial stress?

New questions are italicized

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Modified Survey

Supply Chain

- Have you experienced (within the last year) or do you anticipate (within the next year) any negative disruptions among critical suppliers or service providers?
- Will any of these supply chain disruptions halt or slow delivery of product or service to your customers?
- Do you have customers who are slowing the delivery/acceptance of products/services that is impacting your business cash flow?
- Does your company anticipate bringing any outsourced product/services back-in house?

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Modified Survey

Infrastructure

- Technology
 - Has the community's technology infrastructure been adequate for your company's needs during this COVID-19 crisis?
- Utility services consumption and satisfaction



Modified Survey

Workforce

- Full time, part time, contract employment
- Is your company at normal (pre-COVID) staffing/employee levels?
- How soon do you anticipate your staffing/employee level will return to your pre-COVID operating level?
- Does your company currently have a remote work policy?
- Will your company make any changes to your remote work policy moving forward?
- Has your company lost any high value employees?
- Is your company experiencing any recruitment problems with any employee positions or skills?

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Modified Survey

Recovery

- What are your company's greatest barriers for recovery?
 Topics list
- Which of the following types of assistance would be most helpful to your company?
 - Topics list

Community asset rankings

 What lessons or insight have you learned about your company, your industry sector and/or your community during the COVID-19 crisis?

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Modified Survey

Diversity, Equity and Inclusion (Optional Questions)

- What has your company or workplace done to foster diversity, equity and inclusion in the past few years?
 - Topics listed
- What would be the most effective actions the broader business community in lowa could take to promote diversity, equity and inclusion?
 - Topics listed



Modified Survey

Sustainability (Optional Questions)

- Which of the following statements describe what sustainability (social, environmental, governance) means to your company?
 Topics listed
- Through which of the following ways is sustainability integrated into your company?
 Topics listed
- What would be the most effective actions the broader business community in lowa could take to promote sustainability?
 Topics listed

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Local Partner Data Entry Link

- Used by local partners to input completed interviews
- Your link: www.sms.uni.edu/BEST2020DataEntry
 Must have company record ID to access
- Contact Christy Ryken, Strategic Marketing Service, University of Northern Iowa if you have issues
 Christy.Ryken@uni.edu; phone: 319-273-7314

If having issues use this alternative link: $\underline{\text{https://uni.co1.qualtrics.com/jfe/form/SV } 6s1LcDZEUnN15UF}$

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Business Online Survey Link As Last Resort

Send to business to complete the survey online independently

- Here is your link
 - www.sms.uni.edu/BEST2020
 - They must have company record ID to access

Contact Christy Ryken, Strategic Marketing Service, University of Northern Iowa if you have issues

• Christy.Ryken@uni.edu; phone 319-273-7314

Slide 14

CDL2 need new links from Christy

Calvert, Debra L, 7/6/2020

Slide 15

CDL3 Need new links from Christy

Calvert, Debra L, 7/6/2020



Business Online Survey Link

Send to business to complete the Hy-Brid survey online independently

- Questions 27, 28, 29, 31, 32, 33, 34, 35
 http://www.sms.uni.edu/BEST2020FollowUp
 - They must have company record ID to access

Contact Christy Ryken, Strategic Marketing Service, University of Northern Iowa if you have issues
• Christy.Ryken@uni.edu; phone 319-273-7314

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Next Steps

- BEST Management members communication
- Target list with company record ID
- Survey links to word document and pdf form
- Timeline
- July September 30 meetings; data pull October 1
- Year End Report

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Key Takeaways

- Calls completed and entered by September 30
- Interviews don't default to sending on-line link for companies to
- Utilities will help if needed checking status of data entry
- Data pull biweekly to share with local partners if requested

CDL3 Need new links from Christy

Calvert, Debra L, 7/6/2020



BEST Management Team Support

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- Iowa Area Development Group-Bruce Hansen: 515-223-4817
- Iowa Economic Development Authority-Matt Kodis: 515-348-6249
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